The City of Port Colborne

2018

PROPOSED WATER AND WASTEWATER BUDGET AND RATES

4/25/2018

Issues Affecting 2018 Budget

- 2017 water deficit funded budgeted capital not allocated to capital reserves
- 2017 wastewater deficit funded budgeted capital not allocated to capital reserves
- Increasing annual capital allocation of funds by 2% to 5% - no increase in 2018
- Increased costs and decreasing revenues which are not meeting budgeted revenue
- Actual annual water sales not meeting projected annual revenue - \$500,000 - usage rates too low

Issues Affecting 2018 Budget

- Potentially higher unaccounted for water than expected and budgeted
- Wastewater flows are very unpredictable extraneous flows are high mainly due to weather
- Wastewater revenues currently not enough to cover all expenses – rates are too low
- More extensive Storm Sewer Systems may reduce sources of extraneous flows

Issues Affecting 2018 Budget

- Industrial facilities reducing/eliminating wastewater flows – from 50% to 6%
- Impacts rates to generate revenues required for the cost of unaccounted for wastewater
- Major industrial customer came off the wastewater system in 2017 - \$600,000 – 2018 effect is \$900,000
- Actual annual wastewater sales not meeting projected annual revenues \$1,000,000 usage rates too low
- New 10 year Water Financial Plan required in 2019

Mitigation of Changes

- Phasing in actual unaccounted for water and wastewater
- Phasing in known sales revenue shortfalls
- Reducing operating expenses for water (\$45,000) and wastewater budgets (\$34,500)
- No increase to capital contributions
- Phasing in the addition of one Certified
 Water/Wastewater Operator to operating budget
 last quarter of the year (3 months)
- Applying Wastewater rate stabilization reserve to capital for \$300,000

Base Operating Budget Water and Wastewater

- Total annual increase to an average residential user is \$33.80 or \$2.82 a month – 2.37%
- Water fixed and usage increase 3.00%
 Annual increase is \$20.19 or \$1.68 a month
- Wastewater fixed and usage increase 1.81%
 Annual increase is \$13.61 or \$1.14 a month

Operating Budget Water and Wastewater (with all proposed changes)

Total annual increase to an average residential user

is \$119.12 or \$9.93 a month - 8.36%

- Water fixed and usage increase 6.80%
 Annual increase is \$45.72 or \$3.81 a month
- Wastewater fixed and usage increase 9.75%
 Annual increase is \$73.40 or \$6.12 a month

Operating Budget Comparison Water and Wastewater

| | Annual Budget Increase with Changes | Annual Base Budget Increase | Annual Increase to Base Budget | Increase per Month |
|------------|---|--------------------------------------|---|--------------------------|
| Water | \$45.72 | \$20.19 | \$25.53 | |
| Wastewater | \$73.40 | \$13.61 | \$59.79 | |
| Total | \$119.12 | \$33.80 | \$85.32 | \$7.11 |

Water Operations

Usage Rates

- Usage rate increase \$1.173 to \$1.274 8.57%
- Water Financial Plan rate for 2018 \$1.340
- Ave annual increase \$27.51 or \$2.29 a month Fixed Service Charge
- Capital rate increase \$351.12 to \$369.33 5.18%
- Ave annual increase \$18.21 or \$1.52 a month
 Blended Change
- Water fixed and usage increase 6.80% Annual increase is \$45.72 or \$3.81 a month

Water Operations

- Regional water purchase increase \$51,405 to \$2,316,757 (47.46% of budget)
- City operating decrease \$21,662 at \$1,347,026 (27.59% of budget)
- City capital increase \$22,161 (new debenture) to \$1,217,730 (24.95% of budget)
- Non billable water loss between 27% & 40%
 budgeted 36% from 30% in 2017
- 3 year average increased 17,120m3 to 3,085,923m3
- Budgeted fixed costs at 48.5%
- Budgeted Regional costs fixed at 51.7%

Water Rates Comparison for 2018

| | Water Financial Plan | Proposed Rates |
|--|----------------------|----------------|
| Usage Cost per m3 | 1.340 | 1.274 |
| Annual Usage Cost - 0.75 m3 per day | 366.83 | 348.76 |
| Annual Fixed Charge | <u>341.43</u> | <u>369.33</u> |
| Total Annual Cost | 708.26 | 718.09 |



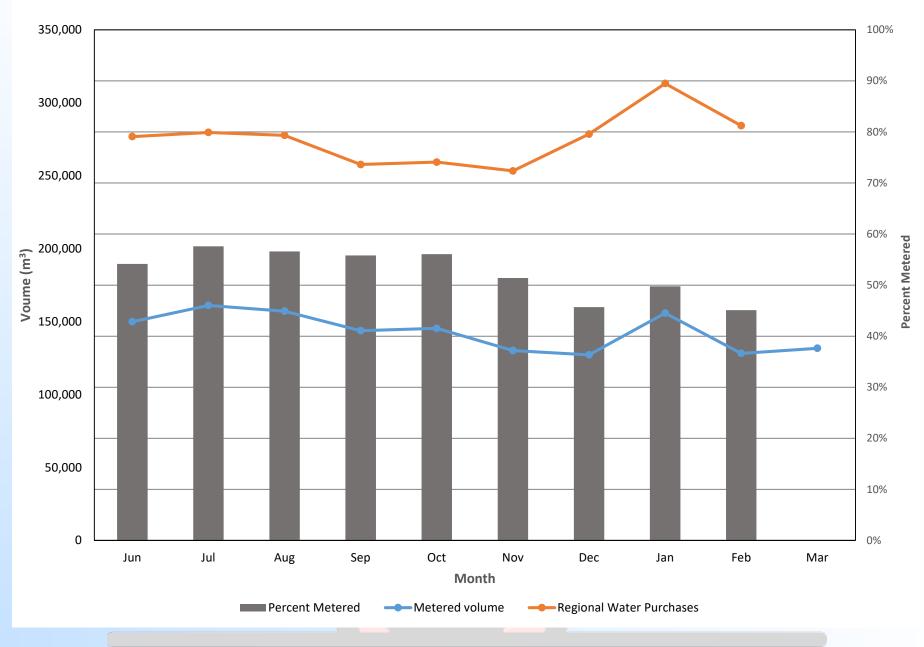
Water Rate Calculation

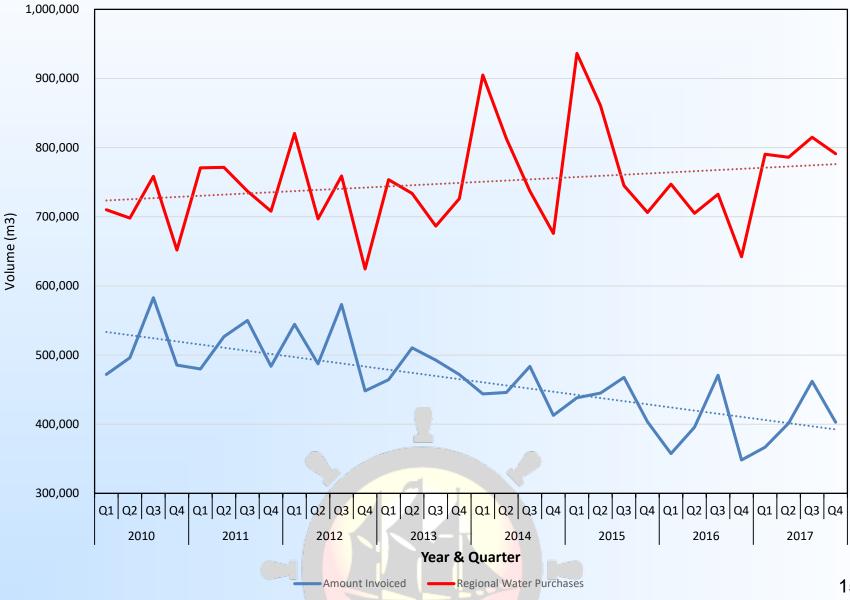
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| 3 2,563,578 | 2,365,535 |
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| 3 2,515,978 | 2,365,535 |
| | |
| 1,974,991 | |
| | 6,405 |
| | |
| 1.274 | 369.33 |
| 1 | 1,974,991 1.274 |

Water Capital Program

- Current contributions \$1,217,730
- Proposed annual increase of \$ NIL
- Added 2017 debenture payment of \$22,161
- Annual requirement based on replacement cost is \$2.3 million

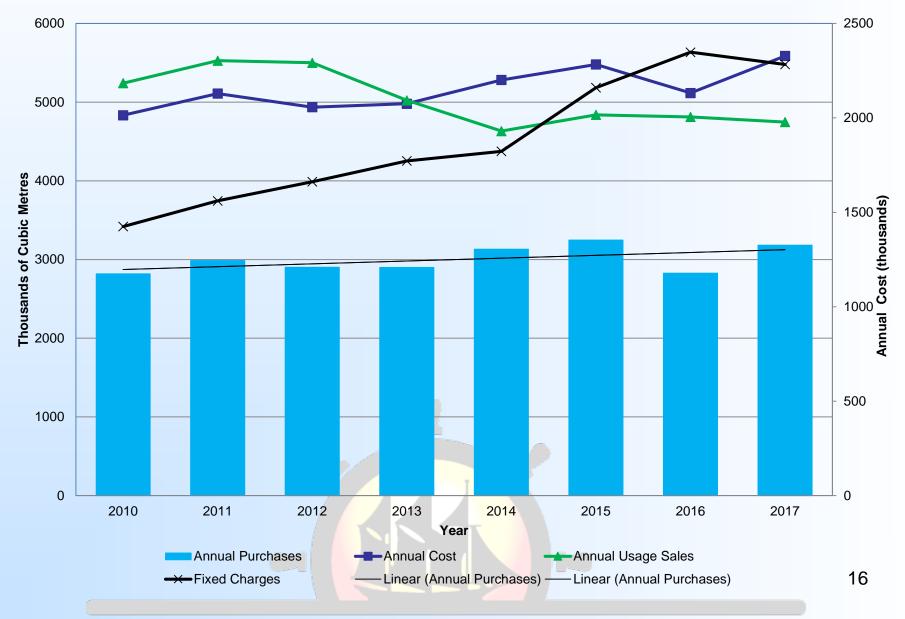
Monthly Regional Water Purchases vs. Monthly Metered Consumption





Quarterly Regional Water Purchases vs. Quarterly Billed

Annual Water Volumes Sales and Regional Costs 2010 - 2017



Wastewater Operations

Usage Rates

- Usage rate increase \$1.250 to \$1.295 3.56%
- Ave annual increase \$12.18 or \$1.02 a month
 Fixed Service Charge
- Capital rate increase \$410.76 to \$471.98
- Ave annual increase \$61.22 or \$5.10 a month
 Blended Change
- Wastewater fixed and usage increase 9.75%
 Annual increase is \$73.40 or \$6.12 a month

Wastewater Operations

- Regional fixed cost decrease \$95,586 to \$3,909,663 (71.0% of budget)
- City operating decrease \$15,025 to \$845,795 (15.3% of budget)
- City capital increase \$1,017 to \$751,930 (13.7% of budget)
- Regional 3 year rolling average of flows decreased 266,000 m3 from 4,200,000 m3
- 3 year average at 3,934,000 m3
- Non billable flows estimated between 35% and 50% budgeted 56% from 35% in 2017

Wastewater Capital Program

- Current contributions \$751,930
- Proposed annual increase of \$ NIL
- Annual requirement based on replacement cost is \$1.2 million





Annual Wastewater Volumes Sales and Regional Costs 2010 - 2017



CITY OF PORT COLBORNE RESERVES AND RESERVE FUNDS December 31, 2017

WATER

| Development charges | - | |
|---|-----------|-----------|
| SCADA Water Study | 39,935 | |
| Water Rate Stabilization | - | |
| Water Equipment Replacement | 30,507 | |
| Lorraine Bay | 30,420 | |
| Bulk Water Station Replacement | 269,692 | |
| Meter Pits | 128,484 | |
| Water Capital Projects | <u> </u> | |
| | _ | 499,038 |
| WASTEWATER | | |
| Development charges | 6,423 | |
| Sewer Rate Stabilization | 380,802 | |
| Sewer Operations-TV Inspections | 160,290 | |
| Sewer Equipment Replacement | 26,420 | |
| CSO Sewer Program (earmarked for Elm St Watermain) | 1,062,301 | |
| Sewer Capital Projects (earmarked for Elm | 1,002,001 | |
| St Watermain) | 1,113,000 | |
| | - •1 | 2,749,236 |
| | | |

Proposed Annual 2018 Rates

| 2017 annual cost | 2017 rate | Item | 2018 rate | 2018 annual cost | Annual Increase | Increase |
|------------------------|----------------------|--------------------------|----------------------|------------------------|--------------------|----------|
| \$ | \$ | | \$ | \$ | \$ | % |
| 1425.42 | | | | 1544.55 | 119.12 | 8.36 |
| 321.22 | 1.173/m ³ | Water usage rate | 1.274/m ³ | 348.73 | 27.51 | 8.57 |
| 351.12 | 351.12 | Water fixed charge | 369.33 | 369.33 | 18.21 | 5.18 |
| 342.32 | 1.250/m ³ | Sewer usage rate | 1.295/m ³ | 354.50 | 12.18 | 3.56 |
| 410.76 | 410.76 | Sewer fixed charge | 471.98 | 471.98 | 61.22 | 14.90 |

Proposed Quarterly 2018 Rates

| 2017 cost per quarter | 2017 rate | Item | 2018 rate | 2018 cost per quarter | Quarterly Increase | Increase |
|-----------------------------|--------------------------|--------------------------|----------------------|-----------------------------|-----------------------|----------|
| \$ | \$ | | \$ | \$ | \$ | % |
| 356.35 | | | | 386.14 | 29.79 | 8.36 |
| 80.30 | 1.173/ m³ | Water usage rate | 1.274/m ³ | 87.18 | 6.88 | 8.57 |
| 87.78 | 351.12 | Water fixed charge | 369.33 | 92.33 | 4.55 | 5.18 |
| 85.58 | 1.250/ m ³ | Sewer usage rate | 1.295/m ³ | 88.63 | 3.05 | 3.56 |
| 102.69 | 410.76 | Sewer fixed charge | 471.98 | 118.00 | 15.31 | 14.90 |

4/25/2018