

**City of Port Colborne  
Regular Committee of the Whole Meeting 09-18  
Minutes**

**Date:** April 9, 2018

**Time:** 6:30 p.m.

**Place:** Council Chambers, Municipal Offices, 66 Charlotte Street, Port Colborne

**Members Present:** B. Butters, Councillor  
F. Danch, Councillor  
A. Desmarais, Councillor  
Y. Doucet, Councillor  
D. Elliott, Councillor  
B. Kenny, Councillor  
J. Mayne, Councillor  
J. Maloney, Mayor (presiding officer)

Absent: R. Bodner, Councillor (due to vacation)

**Staff Present:** D. Aquilina, Director of Planning and Development  
T. Cartwright, Fire Chief  
M. Cuthbert, Communications Coordinator (for Item 8, presentations)  
J. Douglas, Economic Development Officer  
A. Grigg, Director of Community and Economic Development  
S. Hanson, Supervisor, By-law Enforcement Division  
A. LaPointe, Manager of Legislative Services/City Clerk  
C. McIntosh, Deputy Clerk (minutes)  
P. Senese, Acting Chief Administrative Officer  
S. Shyposkyj, Acting Director of Engineering and Operations  
K. Walsh, Executive Assistant to the Director of Community and Economic Development

Also in attendance were interested citizens, members of the news media, YourTV and WeeStream.

**1. Call to Order:**

Mayor Maloney called the meeting to order.

**2. National Anthem:**

Joel Longfellow sang O Canada.

**3. Introduction of Addendum Items:**

Nil.

**4. Confirmation of Agenda:**

By general consensus, Item 14 of the Committee of the Whole Agenda, Items Requiring Separate Discussion, was brought forward for consideration prior to Councillors' Items. The minutes reflect the order of the agenda.

Moved by Councillor B. Butters  
Seconded by Councillor B. Kenny

That the agenda dated April 9, 2018 be confirmed, as circulated or as amended.

CARRIED.

**5. Disclosures of Interest:**

Mayor Maloney declared an indirect pecuniary interest with regard to item 1, Motion (Councillor Butters) Re: Request the Region of Niagara to Immediately Replace Board Members and Establish Guidelines for the Future Recruitment of Board Members to the Niagara Peninsula Conservation Authority (NPCA), as he is a member of the Niagara Peninsula Conservation Authority Board. Mayor Maloney refrained from discussing or voting on this item. Councillor Danch assumed the Chair during consideration of this item.

**6. Adoption of Minutes:**

- (a) **Special meeting of Committee of the Whole 04-18, held on March 5, 2018**
- (b) **Special meeting of Committee of the Whole 05-18 held on March 6, 2018**
- (c) **Regular meeting of Committee of the Whole 08-18 held on March 26, 2018**

Moved by Councillor A. Desmarais  
Seconded by Councillor J. Mayne

- (a) That the minutes of the special meeting of the Committee of the Whole 04-18, held on March 5, 2018, be approved as presented.
- (b) That the minutes of the special meeting of Committee of the Whole 05-18 held on March 6, 2018, be approved as presented.
- (c) That the minutes of the regular meeting of the Committee of the Whole 08-18 held on March 26, 2018, be approved as presented.

CARRIED.

**7. Determination of Items Requiring Separate Discussion:**

The following items were identified for separate discussion:

Items 1, 3.

**8. Approval of Items Not Requiring Separate Discussion:**

Moved by Councillor A. Desmarais  
Seconded by Councillor Y. Doucet

That Items 1 to 5 on the agenda be approved, with the exception of items that have been deferred, deleted or listed for separate discussion, and the recommendation contained therein adopted.

**Items:****2. Corporate Services, Finance Division, Report No. 2018-47, Subject: 2018 Operating/Capital Budget**

Committee of the Whole recommends:

That in compliance with Ontario regulation 284/09, Council confirms that the 2018 budget was developed using the cash basis and has excluded the following accrual expenses: a portion of the amortization expense which amounts to approximately \$1,459,455 and the amount of post-employment benefits expense which amounts to approximately \$218,000; and

That the 2018 Budget be approved as presented; and

That the by-law for the budget estimates for all sums required for the operations for the year 2018 be adopted.

**4. Township of Wainfleet Re: Request Support of Municipally Appointed Niagara Peninsula Conservation Authority Representative**

Committee of the Whole recommends:

That the resolution received from the Township of Wainfleet in support of the resolution of the City of Welland Re: Municipally Appointed Niagara Peninsula Conservation Authority Representative, be received for information.

**5. Township of South Stormont Re: Request Government of Ontario to Grant Municipalities the Authority regarding Approval of Landfill Projects in or Adjacent to their Municipality**

Committee of the Whole recommends:

That the resolution received from the Township of South Stormont Re: Request Government of Ontario to Grant Municipalities the Authority regarding Approval of Landfill Projects in or Adjacent to their Municipality, be supported.

CARRIED.

**9. Presentations:****(a) Grant Cheque Presentations to Community Organizations**

Councillors B. Kenny and A. Desmarais provided cheques to not-for-profit organizations. A copy of the presentation is attached.

**(b) Paul Blais, Executive Vice President, MDB Insight – presentation of the Economic Development Strategic Plan**

Paul Blais from MDB Insight provided a PowerPoint presentation summarizing the Economic Development Strategic Plan. A copy of the presentation is attached.

**10. Delegations:****(a) Christine Clark Lafleur, Executive Director, Amanda Upper, Supervisor, Reach Out Centre and Sarah Eller, Manager of Client Services, Port Cares - information about Port Cares and the services that are provided to the community**

Christine Clark Lafleur provided a PowerPoint presentation detailing the programs and services that Port Cares provides to the community to address some of the challenges that have been identified and to foster the opportunities that exist. A copy of the presentation is attached.

Amanda Upper encouraged local retailers, grocery stores, restaurants and food suppliers to become aware about what items the Reach Out Centre can accept and that the liability for the food security of donations rests with Port Cares not the donor. Ms. Upper spoke about the need for funding for the childrens' lunch program kits and advised that Port Cares is seeking sponsorship for community meals.

**11. Mayor's Report:**

A copy of the Mayor's Report is attached.

**12. Regional Councillor's Report:**

Regional Councillor Barrick advised that the Niagara Region is engaging feedback via online survey from residents and users of the Region's services for the 2019-2022 strategic plan.

Regional Councilor Barrick summarized the value for money audits conducted by the Region's Internal Control and Organizational Performance Department.

Regional Councillor Barrick summarized the housing initiatives the Niagara Region and Niagara Regional Housing are undertaking Niagara including plans to construct

eight affordable housing units in Port Colborne, repurposing tax dollars collected from property taxes to the front line, working on housing provider partnerships and changing tax increment financing.

Regional Councillor Barrick advised that he would bring Councillor Mayne's comments and suggestions to the Region with respect to the elimination of tipping fees at landfill sites.

**13. Councillors' Items:**

**(a) Recurring street light outage across from 154 Main Street West (Danch)**

In response to an inquiry from Councillor Danch, the Acting Director of Engineering and Operations advised that he would request further investigation to determine if the recurring street light outage at 154 Main Street West is due to an electrical issue.

**(b) Light pole at 172 Catharine Street, potential trip hazard in front of 111 Clarence Street (Mayne)**

In response to an inquiry from Councillor Mayne about a concrete light pole located at 172 Catharine Street that appears to be split and a PVC pipe protruding from the ground in front of 111 Clarence Street, the Acting Director of Engineering and Operations advised that he would request the issues be investigated.

**(c) Frozen service remediation project (Mayne)**

Councillor Mayne inquired why frozen service remediation was not yet complete for 59 Michael Drive North, 109 Steele Street and 106 Knoll Street. The Acting Director of Engineering and Operations advised that the contractor replaced the services but the reinstatements were the responsibility of the City and he would inquire about and ensure completion of the reinstatements.

**(d) Sunset Park (Mayne)**

In response to an inquiry from Councillor Mayne, the Director of Engineering and Operations advised that he would notify the Parks Foreman of the request for the baseball diamond backstop to be repaired.

**(e) Pleasant Beach Road waste collection enclosure, security camera and directional signage (Butters)**

In response to an inquiry from Councillor Butters, the Acting Director of Engineering and Operations advised that the installation of the roof on the waste collection enclosure and the security camera is planned to be completed prior to the long weekend in May.

In response to a further inquiry from Councillor Butters, the Director of Planning and Development advised that the signage directing beachgoers to Nickel and Centennial beaches will be re-posted. Councillor Butters requested that directional signage to Nickel and Centennial beaches be erected on the route to the beaches to which the Director of Planning and Development advised that staff would review the signage to ensure it is adequate in size and locations.

**(f) Friendship Trail (Butters)**

In response to an inquiry from Councillor Butters about safety concerns related to the deep drainage ditches, the Acting Director of Engineering and Operations advised that he would review and provide response to the Councillor.

**(g) Ground water source protection (Butters)**

Councillor Butters read correspondence from a citizen, Ron Smith, requesting that Councillors and staff be aware of their responsibilities to the environment, water courses and aquifer protection during their decision making processes. A copy of Mr. Smith's correspondence is attached.

**(h) Recurring waste pile at the corner of Mitchell and Louis Streets (Desmarais)**

Councillor Desmarais requested that the Director of Planning and Development and the Acting Director of Engineering and Operations direct staff investigate a solution to the recurring waste pile at the corner of Mitchell and Louis Streets.

**(i) Construction in the East Village (Desmarais)**

In response to a request from Councillor Desmarais, the Acting Director of Engineering and Operations advised that he would arrange for a public meeting in the East Village with staff and representatives from the construction company to communicate with residents with respect to the ongoing construction.

**(j) Ontario Municipal Commuter Cycling Program Grants (Desmarais)**

Councillor Desmarais noted that the Region and other Niagara municipalities recently received Ontario Municipal Commuter Cycling Program Grants and challenged staff to make application in the future.

**(k) Letters to residents from the City with respect to sheds (Desmarais)**

In response to an inquiry from Councillor Desmarais, the Director of Planning and Development advised that By-law Enforcement has sent letters with respect to accessory structures in response to complaints received but there is not a proactive enforcement effort ongoing with respect to sheds.

**(l) Presentation time limits (Desmarais)**

In response to an inquiry from Councillor Desmarais with respect to extending presentation time limits, the Manager of Legislative Services/City Clerk advised that she intends to review the procedural by-law, however, currently Council can vote to waive the rules of procedure to extend delegate or presentation time limits.

**(m) Meeting with residents about Sunset Park (Elliott)**

In response to an inquiry from Councillor Elliott with respect to when the meeting residents would be scheduled with respect to the basketball courts at Sunset Park, the Acting Director of Engineering and Operations replied that he would inquire of the Director of Community and Economic Development and advise accordingly.

**(n) Crosswalk at the corner of Catharine and Clarence Streets (Elliott)**

In response to an inquiry from Councillor Elliott, the Acting Director of Engineering and Operations advised that the crosswalk at the corner of Catharine and Clarence Street is in the design phase.

**(o) Road resurfacing in the downtown area (Elliott)**

Councillor Elliott inquired if the roads resurfaced in the downtown area would be ripped up when the Community Improvement Plan (CIP) project for the downtown area begins. The Acting Director of Engineering and Operations advised that staff is reviewing the infrastructure with the intent to preserve as much of the newly resurfaced areas as possible once the downtown CIP project begins.

**(p) Graffiti on the former train bridge (Elliott)**

Councillor Elliott requested painting of the graffiti that is on the former train bridge, to which the Director of Planning and Development responded that he will direct staff to proceed with the graffiti removal by utilizing funds from By-law Enforcement's site clean-up budget.

**Staff Responses to Previous Councillor Inquiries:****(a) Fire Safety (Cartwright)**

The Fire Chief advised that residents in the area of Clarence and Steele Streets have been sent letters requesting that they contact the Fire Department to set up an appointment for a house inspection.

**(b) 224 Mitchell Street (Cartwright)**

The Fire Chief advised that in January a delegate attended Council to request waiving of the inspection fees charged for 224 Mitchell Street which has since been repossessed by the finance company, however, the Fire Department is continuing its legal action against the original owner.

**14. Consideration of Items Requiring Separate Discussion:****1. Motion (Councillor Butters) Re: Request the Region of Niagara to Immediately Replace Board Members and Establish Guidelines for the Future Recruitment of Board Members to the Niagara Peninsula Conservation Authority (NPCA)**

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Mark Brickell, Chief Administrative Officer, Secretary Treasurer, Niagara Peninsula Conservation Authority addressed Councillor Butters' motion to request the Region of Niagara to immediately replace board members and establish guidelines for future recruitment of board members to the NPCA by summarizing the NPCA's mandate and its recent initiatives to improve effectiveness, transparency and customer service.

At the request of Councillor Mayne, the recommendations of the motion were divided and voted on separately.

Moved by Councilor B. Butters  
Seconded by Councillor Y. Doucet

WHEREAS Port Colborne City Council is aware of concerns in the community that the Niagara Peninsula Conservation Authority (NPCA) has demonstrated an inability to operate as an effective, open and transparent Conservation Authority, that respects its mandate;

AND WHEREAS Port Colborne City Council has lost confidence in the current Board and management of the NPCA;

THEREFORE THE COUNCIL OF THE CORPORATION OF THE CITY OF PORT COLBORNE RESOLVES AS FOLLOWS:

That the City of Port Colborne requests that the Region of Niagara immediately replace board members of the NPCA with members selected by the lower tier municipalities.

CARRIED.



Moved by Councilor B. Butters  
Seconded by Councillor Y. Doucet

That the City of Port Colborne requests that the Region of Niagara establish guidelines for the recruitment, selection, and appointment of individuals to be in place during the next selection of NPCA board members.

CARRIED.

Moved by Councilor B. Butters  
Seconded by Councillor Y. Doucet

That the guidelines be developed with criteria that is based on skillset and be carried out by the lower tier municipalities.

CARRIED.

**3. Planning and Development, By-law Enforcement Division, Report No. 2018-45, Subject: Hunting at Gravelly Bay in Port Colborne**

Margaret Thompson (5 Lakewood Crescent), spoke with respect to Planning and Development, By-law Enforcement Division, Report No. 2018-45, Subject: Hunting at Gravelly Bay in Port Colborne. A copy of Mrs. Thompson's presentation is attached.

Felix Barbetti from the Ontario Federation of Anglers and Hunters and Alfred Marinelli, formerly employed by the Ministry of Natural Resources, spoke with respect to hunting rules and the complaint process and encouraged residents to report illegal hunting activity.

Moved by Councillor J. Mayne  
Seconded by Councillor A. Desmarais

That direction be provided to staff regarding the type of public consultation to occur with the recognized hunting groups and their detailed desire regarding hunting prior to making a resolution to the federal government.

Moved in amendment by Councillor A. Desmarais  
Seconded by Councillor J. Mayne

That the Director of Planning and Development be directed to conduct an unbiased evaluation of hunting in Gravelly Bay through public consultation including an open house and an internet survey; and

That the Director of Planning and Development be directed to report back to Council with recommendations moving forward.

CARRIED.

**15. Notice of Motion:**

Councillor Kenny provided notice of her intention to introduce a motion at the April 23, 2018 Committee of the Whole/Council meeting to request reconsideration of the use of interest only in the distribution of funds by the Grant Committee.

Councillor Butters provided notice of her intention to introduce a motion at the April 23, 2018 Committee of the Whole/Council meeting with respect to requesting an investigation into the hiring of the Niagara Region Chief Administrative Officer.

**16. Adjournment:**

Moved by Councillor F. Danch  
Seconded by Councillor A. Desmarais

That the Committee of the Whole meeting be adjourned at approximately  
9:58 p.m.

CARRIED.

AL/cm

SPEAKING NOTES  
GRANT PRESENTATIONS  
APRIL 9, 2018

Good evening ladies and gentlemen.

We are here this evening to present several community grants to non-profit organizations who serve the residents of Port Colborne.

You may remember that this was done by Port Colborne Hydro Inc. for many years.

With the sale of the hydro company and subsequent sale of our fibre company, this responsibility was turned back to council.

Council decided to form a committee who now oversee the semi-annual review of the applications.

There are three members of council and two members of the public on this committee – myself, Councillor Angie Desmarais, Mayor John Maloney, with Gary Bruno and Brenda Haymes from the public.

For 2018, council has set aside a maximum of \$17,000 to be distributed.

The first round of applications were received by January 31<sup>st</sup> and we are here this evening to present 6 grants totalling \$12,720.

The next round of applications must be submitted by June 30<sup>th</sup> and information is available on our website.

**Port Colborne Operatic Society** will use their grant of \$1,500 to pay for the live musicians program. These professional musicians accompanied the students in the orchestra pit of this year's performances of The Wizard of Oz. An additional \$750 will assist with repairs needed to their storage building in Bethel.

I'd like to call up a representative to receive their cheque.

*Ask them to say a few words.*

**Women's Place of South Niagara** will use their grant of \$2,000 to provide safe emergency shelter and food for women and their children escaping domestic violence.

I'd like to call up Amanda to receive their cheque.

*Ask Amanda to say a few words.*

**Education Foundation of Niagara** will use their grant of \$950 to provide essential items to DSBN students. School personnel are able to immediately address urgent needs in their school setting by applying to the Foundation for funds on behalf of students who experience a high level of need.

I'd like to call up Cindy Paskey to receive their cheque.

*Ask Cindy to say a few words.*

**Port Colborne Lynton Davies Air Cadets Sponsoring Committee** will use their grant of \$2,000 to assist with the purchase of a new computer and printer to enable the cadets to research topics being taught during classes.

I'd like to call up a representative to receive their cheque.

*Ask them to say a few words.*

**Niagara Health Foundation** will use their grant of \$1000 to assist with the cost of replacing old ultrasound equipment at the Port Colborne Site.

I would like to invite a representative to come forward.

*Ask them to say a few words.*

**Port Colborne Saddle Port** will receive \$4,800 to go towards renovations to the grounds and fencing at the Humberstone Centennial Park.

I'd like to call up Catharine Wickabrod to receive their cheque.

*Ask Catharine to say a few words.*



## Port Colborne Economic Development Strategic Plan: 2018-2028

Presented by

April 9, 2018

Paul Blais, *Executive Vice-President*



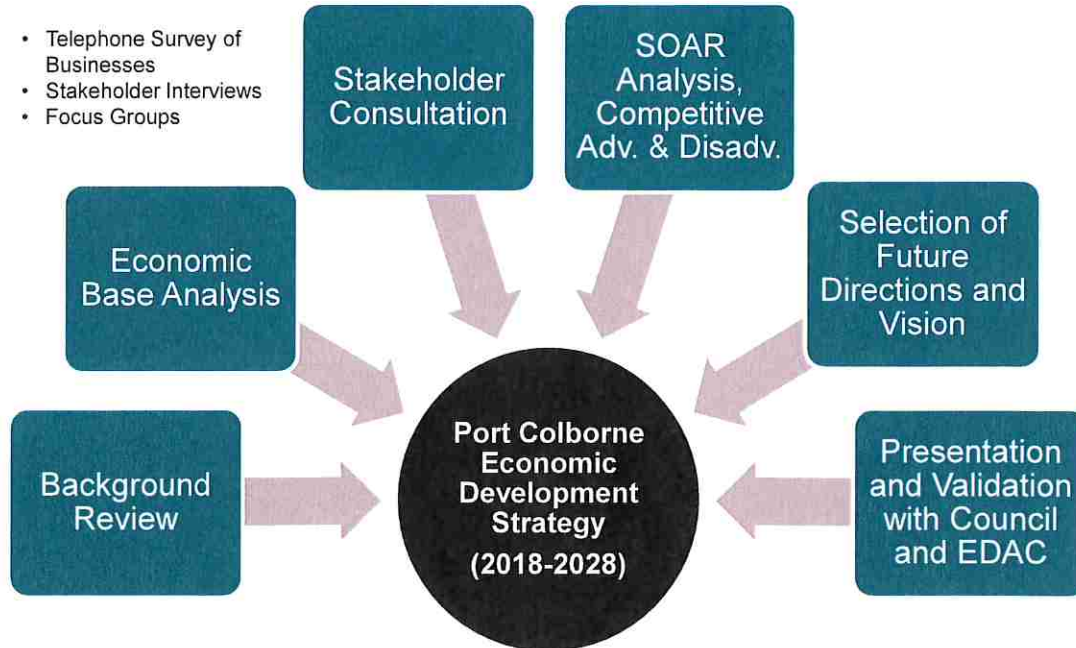
### A Reminder on what the Strategic Plan does?

- Provides a fact-based approach to create a **strong and diverse local economy** by capitalizing on economic drivers that will bring new wealth to the city.
- Creates a vision for the economy with strategic directions to help **guide decision-makers over the next 10 years** (as requested in the RFP).
- Recommends specific action items that **increase the appeal of the municipality to business investors**.
- **Aligns** with Council's goals and objectives, Municipal initiatives, and the goals and aspirations of the community, but also charts a course for the municipality to incorporate into its future actions.



## Project Process

- Telephone Survey of Businesses
- Stakeholder Interviews
- Focus Groups



## Economic Development Vision Statement

*Port Colborne is a place to live well and enjoy life in a safe, healthy, prosperous, well-run, inclusive and respectful community*



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## Guiding Principles

### Port Colborne will earn this reputation by:

- Encouraging high levels of collaboration and partnership between various levels of government and the community
- Encouraging a diversity of businesses through retention and attraction from a variety of industries to create the strongest economic foundation possible
- Living and promoting an explicit culture of 'customer first' service within the City of Port Colborne in order to communicate that the municipality is "open for business" and is always considering the interests of taxpayers



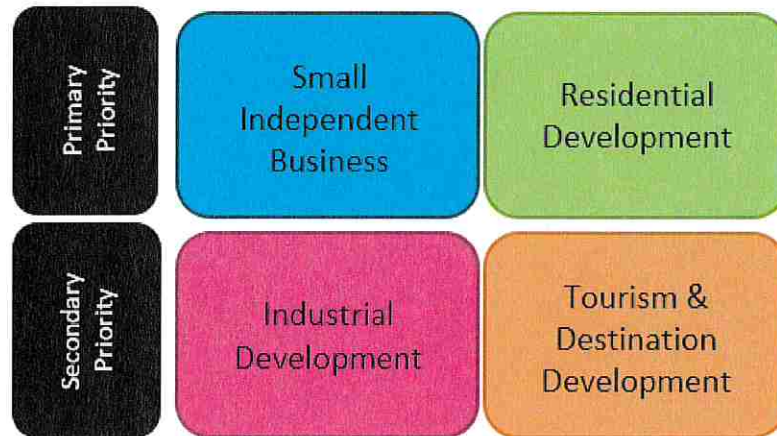
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## Guiding Principles

- Improving residential quality of life by engraining a corporate culture that emphasizes community enhancement and beautification and continuing to enhance recreational, cultural, and social opportunities as a way to create important economic spin-off opportunities
- Having a vibrant and unique downtown core is an important aspect of attracting residents, visitors, and a young and talented labour force to the community
- Enabling a communications plan that consistently promotes the city's merits to the target markets identified in this strategic plan
- Making a political commitment to the goals of this strategic plan and evaluating progress against performance metrics and adjusting strategy and tactics based on results



## Focusing Economic Development Priorities



## Attracting Small, Independent Businesses

*Potential to significantly impact local economy = Very Strong*

### Target market(s)

- Professional services, cultural/creative industries, health and wellness, 'lone-eagles' looking for quality of life, small retail
- Port Colborne needs to establish a reputation as a charming, small-town through a broader marketing campaign
- Lower cost housing and commercial rents; strong fibre backbone
- Critical infrastructure investments needed in the downtown core
- Not perceived as a place for young people to start a career





## Residential Development

*Potential to significantly impact local economy = Very Strong*

### Target market(s)

- Retirees looking for lower housing costs, young families
- Lower housing costs relative to the rest of southern Ontario
- Favourable positioning near Lake Erie, strong recreational assets, and access to the U.S. border
- Strong need to create a resident attraction marketing campaign to get the word out about Port Colborne
- Opportunities exist for urban core, suburban, and rural developments



## Tourism & Destination Development

*Potential to significantly impact local economy = Strong*

### Target market(s)

- Visitors to the Niagara Region, residents from the Niagara Region & GTA
- Good (not very good, not excellent) tourism assets and events to build from
- **Improvements here will support small business and residential development priorities**
- Need to better link tourism assets together to create an experience to draw some of the millions of visitors to the region
- Underdeveloped assets (e.g. Roselawn, Nickle Beach, downtown)



## Industrial Development

*Potential to significantly impact local economy = Moderate*

### Target market(s)

- Growing the industrial base (existing and new)
- Already home to a strong industrial base of businesses (LQ 1.59)
- Severely restricted in ability to attract new mid-to-large scale developments without more serviced land.
  - Also limits the ability of local companies to expand their operations
  - Potential relocation issues or delay of expansion
- A shrinking and aging population (smaller labour force than in the region)
- Little market presence to 'sell' the community as a place to invest



## Goals





## Action Plans

Action #	Actions	Timeline				City Role and Potential Partners
		S	M	L	C	
3.3	<p>Complete a retail gap analysis.</p> <ul style="list-style-type: none"> <li>Determine market potential/recruitment targets for commercial districts.</li> <li>Improve understanding of the retail trade area for existing businesses.</li> <li>Improve the understanding of gaps in the provision of goods and services to allow for new or expanding business opportunities.</li> </ul>					<p><b>Lead</b> Port Colborne-Wainfleet Chamber of Commerce, Greater Niagara Chamber of Commerce, Niagara Association of Realtors</p>
3.4	<p>Organize 'reverse trade shows' in areas where the City wants to attract businesses. These invitation-only events would include a reception, video presentation, and personalized packages for attendees to share the key selling features of Port Colborne as a place to own/operate a business.</p>					<p><b>Partner</b> Port Colborne-Wainfleet Chamber of Commerce, Greater Niagara Chamber of Commerce, Niagara Association of Realtors</p>
3.5	<p>Identify future residential nodes and zone them accordingly.</p> <ul style="list-style-type: none"> <li>Encourage more medium-high density mixed use commercial and residential developments through the planning process.</li> <li>Consider policies on allowing tiny homes in the city as more people are interested in them as an affordable option.</li> </ul>					<p><b>Lead</b> Niagara Association of Realtors, Regional Municipality of Niagara, Niagara Construction Association</p>
3.6	<p>Create a seasonal 'community tours' program to showcase the quality of life assets of Port Colborne for those considering living in the municipality.</p>					<p><b>Partner</b> Downtown Port Colborne BIA, Port Colborne-Wainfleet Chamber of Commerce, Tourism Partnership of Niagara</p>



## Attributable Performance Measures

Goal: Refresh Port Colborne's Image as an Attractive Place for People to Invest, Live, and Visit

Activity	Output	Outcome
<ul style="list-style-type: none"> <li>Development of a marketing and promotions campaign targeted at attracting new residents and businesses</li> <li>Creation of a separate web portal for promotions</li> <li>Gather testimonials from local entrepreneurs and businesses</li> <li>Completion of a retail gap analysis</li> <li>Organization of 'reverse trade shows' and seasonal 'community tours'</li> </ul>	<ul style="list-style-type: none"> <li>Successful marketing campaign highlighting why potential residents and investors should look to Port Colborne</li> <li>Growth in the number of inquiries received about relocating to Port Colborne</li> <li>Growth in the number of business establishments</li> </ul>	<ul style="list-style-type: none"> <li>A resident population of 25,000 to 30,000 people</li> <li>Recognition as one of Ontario's best small cities to live</li> <li>Increases in average income across Port Colborne</li> <li>Increases in the percentage of knowledge workers in Port Colborne's economy</li> <li>Statistical signs of a younger demographic living in the community</li> </ul>



## Nurture Port Colborne's Entrepreneurial Ecosystem

- Prioritize a 'Customer First' service experience.
- Review development application policies and procedures.
- Conduct ongoing business BR+E surveys.
- Investigate the feasibility for the creation of a business incubator space to support young start-up companies/entrepreneurs.

### Outputs

- Growth in number of business start-ups
- # of business retention and/or expansion success stories
- # of businesses visited/surveyed/engaged

### Outcomes

- An overall 'very satisfied' rating when asked about satisfaction working with the City on business needs
- An increase in the number of businesses
- A revitalized downtown (dining, arts, culture, and shopping atmosphere)



## Invest in Quality of Place Infrastructure

- Leverage the fibre optic backbone.
- Boost efforts to improve curb appeal and property standards along major thoroughfares and in the downtown core.

### Outputs

- Improved curb appeal and property standards
- Upgrades to infrastructure important in the attraction and retention of business
- Growth in number of business establishments, especially downtown

### Outcomes

- A revitalized downtown (dining, arts, culture, and shopping atmosphere)
- An increase in the number of businesses in the city
- High satisfaction levels of business in owning/operating in Port Colborne



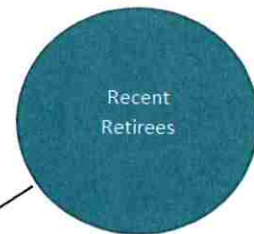
## Refresh Port Colborne's Image as an Attractive Place for People to Invest, Live, and Visit

- Develop a marketing and promotions campaign targeted at attracting new residents and businesses to Port Colborne.
- Review and update municipal by-laws and policies as they pertain to home occupations and businesses.
- Complete a retail gap analysis.

Outputs	Outcomes
<ul style="list-style-type: none"><li>▪ Successful marketing campaign</li><li>▪ Growth in the number of inquiries received about relocating to Port Colborne</li><li>▪ Growth in the number of business establishments</li></ul>	<ul style="list-style-type: none"><li>▪ A resident population of 25,000 to 30,000 people</li><li>▪ Recognition as one of Ontario's best small cities to live</li><li>▪ Increases in average income across Port Colborne</li></ul>



Be an independent professional running your business from Port Colborne, close to strong regional markets and great transportation connections to the rest of the world



Feel welcome as a newcomer and explore all the ways to be involved in community life



Live close to family and friends while running your business from a community that supports its local businesses and where a variety of commercial spaces are available in a growing downtown core



Live in a city that has a strong base of professional and industrial businesses that are looking to hire skilled and experienced talent



## Grow the Profile of the Tourism Sector

- Create a Tourism and Marketing Strategic Plan.
- Work with neighbouring municipalities to cross-promote complementary themes and tourist operators.
- Establish an ongoing tourism visitor survey.
- Link fragmented tourism assets throughout the municipality.

### Outputs

- Growth in the number of tourism businesses and tourism experiences marketed
- Visitor satisfaction levels
- Web site metrics and inquiries

### Outcomes

- A revitalized downtown (dining, arts, culture, and shopping atmosphere)
- Increased number of visitors, length of stay, and visitor spending
- Recognition as one of Niagara's most compelling tourism destinations



## Build on the Current Industrial Base

- Explore the feasibility and political interest in developing a new joint industrial park with Fort Erie or Welland.
- Reposition information on the City's website to speak directly to information requirements of site selectors
- Develop lead generation network connections.

### Outputs

- Number of site visits
- Development of a new industrial park
- Expanded lead generation contact list

### Outcomes

- Attraction of new industrial investments
- 'Very satisfied' rating of businesses working with the City
- A decrease in the unemployment rate



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# Thank You!

Paul Blais, Executive Vice-President  
pblais@mdbinsight.com  
1-855-367-3535 x241

# Port Colborne & Port Cares

## Towards Help, Hope & Opportunity



### 1980s

Mission for safety, industrial & manufacturing was not 40% in unemployment in 1980s.  
No social services locally available  
Geographic isolation - transportation  
Regional 20% unemployment  
Support from Community Alliance  
All year round of housing programs in Canada  
Right to organized labour  
Housing - Subsidized  
First Corporation

Established 1994 as a not for profit with 6 staff  
Mission - To improve quality of life  
Chartered Corporation status in 2004  
Operated from the beginning in a 1000 m<sup>2</sup> building

### MISSION

To help those in the community with social and economic needs improve their quality of life

### VISION

Port Cares inspires and provides help, hope and opportunities for adults and community to achieve their potential.

### OUR VALUES

- We value respect, dignity and empowerment
- We are a collaborative and inclusive organization
- We value integrity and transparency
- We support and encourage our staff

### Port Cares Today

Port Cares today offers 100+ programs and services to the community. We are a not-for-profit organization that is committed to providing support and services to those in need. Our services include:

- Food Bank
- Housing Support
- Job Training
- Financial Counselling
- Substance Use Support
- Mental Health Support
- Family Support
- Crisis Support
- Support for Seniors
- Support for Children
- Support for Youth
- Support for People with Disabilities
- Support for People with Addictions
- Support for People with Mental Health Issues
- Support for People with Physical Disabilities
- Support for People with Learning Disabilities
- Support for People with Autism
- Support for People with ADHD
- Support for People with Anxiety
- Support for People with Depression
- Support for People with Bipolar Disorder
- Support for People with Schizophrenia
- Support for People with Personality Disorders
- Support for People with Borderline Personality Disorder
- Support for People with Narcissistic Personality Disorder
- Support for People with Antisocial Personality Disorder
- Support for People with Borderline Intellectual Functioning
- Support for People with Mild Intellectual Disability
- Support for People with Moderate Intellectual Disability
- Support for People with Severe Intellectual Disability
- Support for People with Profound Intellectual Disability
- Support for People with Autism Spectrum Disorder
- Support for People with Attention Deficit Hyperactivity Disorder
- Support for People with Conduct Disorder
- Support for People with Oppositional Defiant Disorder
- Support for People with Major Depressive Disorder
- Support for People with Bipolar Disorder
- Support for People with Schizophrenia
- Support for People with Personality Disorders
- Support for People with Borderline Personality Disorder
- Support for People with Narcissistic Personality Disorder
- Support for People with Antisocial Personality Disorder
- Support for People with Borderline Intellectual Functioning
- Support for People with Mild Intellectual Disability
- Support for People with Moderate Intellectual Disability
- Support for People with Severe Intellectual Disability
- Support for People with Profound Intellectual Disability

### Who Port Cares Serves

EVERYONE including:

- Individuals
- Families
- Youth
- Seniors
- People with Disabilities
- People with Addictions
- People with Mental Health Issues
- People with Physical Disabilities
- People with Learning Disabilities
- People with Autism
- People with ADHD
- People with Anxiety
- People with Depression
- People with Bipolar Disorder
- People with Schizophrenia
- People with Personality Disorders
- People with Borderline Personality Disorder
- People with Narcissistic Personality Disorder
- People with Antisocial Personality Disorder
- People with Borderline Intellectual Functioning
- People with Mild Intellectual Disability
- People with Moderate Intellectual Disability
- People with Severe Intellectual Disability
- People with Profound Intellectual Disability



### PREVENTIONAL SERVICES PROVIDED @ YEAR

- Assist 1,100 people who were job-seekers
- Assist 500 people who were students completing preparation for job search
- Provide 1000 return offers to LOCAL employers for hiring new hires and job placements
- Assist over 1000 employees with recruitment
- Assist over 1000 people age 18 to 20 months into employment
- Assist 1000 people with Family (Financial) Support Issues
- Provide over 1000 people (over 1000) with 12 to 17 years who control the law the courts and the victims of this harmful crime

### INTERVENTION SERVICES PROVIDED @ YEAR

- 11,000 food meals served at dining room
- 1,200 individuals registered at Food Bank - 1/3 children
- Served 4000 food meals over monthly
- Over 10,000 lbs of food donated
- Provided 12,000 hours for senior aged children's school year
- Supported 1000+ individuals with mental health support
- 50 individuals receiving housing support
- 1000+ individuals receiving 40 hours of substance support
- Administration 5000-10000 hours for food bank staff & others in help with emergency responses
- Completed 1000+ case management for food bank clients
- Served 100 children in adults at Christmas Adopt a Family

"Alone we can do so little; Together we can do so much."

Helen Keller

### Port Colborne Census Data 2016

Port Colborne's population is growing at 10% per year.

- 17,000+ in the home care, 1,200+ in long term care, 1,500+ in nursing homes
- 1000+ in the home care, 1,200+ in long term care, 1,500+ in nursing homes
- 1000+ in the home care, 1,200+ in long term care, 1,500+ in nursing homes
- 1000+ in the home care, 1,200+ in long term care, 1,500+ in nursing homes

### CHALLENGES & BARRIERS

Port Colborne include:

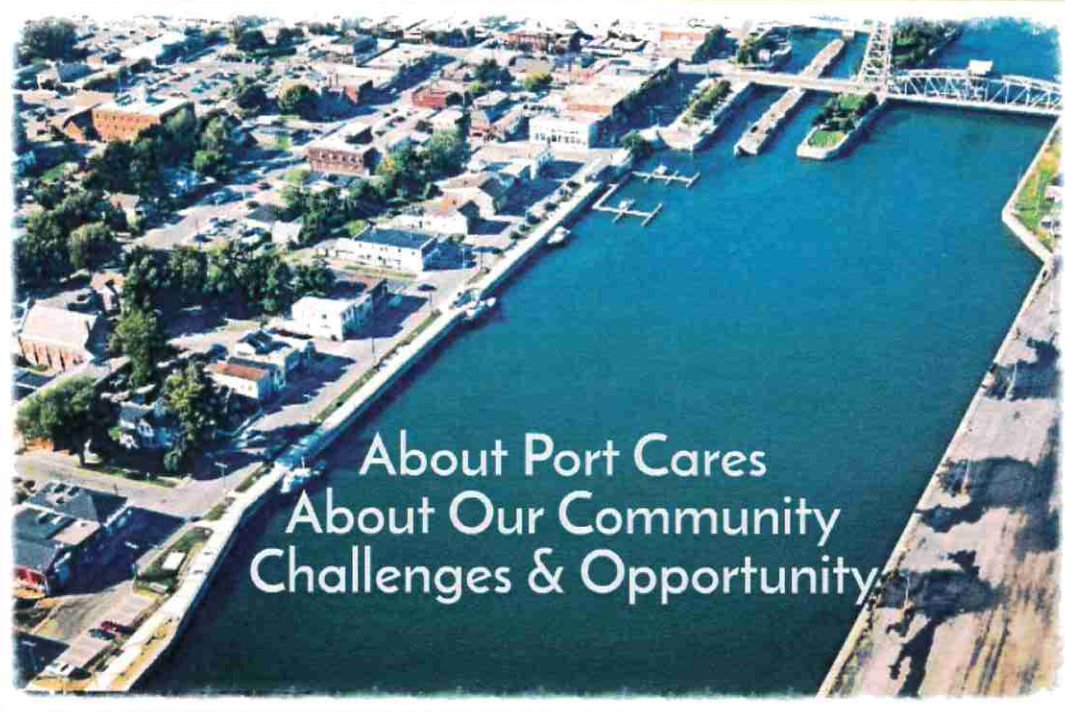
- Skills - Affordable Housing
- Training & Employment Opportunities for Youth
- Affordable Public Transportation
- Mental Health Support & Services
- Services for at risk pregnant women

### Looking to the Future

Continuing to build together with the city and community members as a collective force to develop 1000+ opportunities for youth and employment. To provide 1000+ opportunities for youth and employment. To provide 1000+ opportunities for youth and employment.







About Port Cares  
About Our Community  
Challenges & Opportunity

# 1980s

Massive lay-offs - industrial & manufacturing sector

20% ++ unemployment levels

No social services locally available

Geographic isolation - transportation

Internet didn't exist

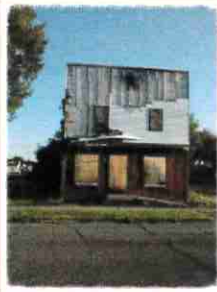
Rapid Rise in Domestic Violence

Highest level of Teen-age pregnancies in Canada

Rapid population decline

Homes abandoned

First Generation





- Established 1986 as a not-for-profit with 6 staff
- Mission - To improve quality of life
- Obtained Charitable status in 1988
- Operated from the beginning as a Hub model

# Port Cares Today ...

- Annual Operating Budget \$3.1 million
- 45 full-time & part time staff /100 active volunteers
- Agency owns:
  - Main Site 92 Charlotte Street
  - Reach Out Centre 61 Nickel St.
  - Properties at 53 & 71 Nickel St.
- Funding via pay for performance contracts with:  
Province of Ontario:  
Ministry of the Attorney General,  
Ministry of Advanced Education & Skills Dev  
Region of Niagara
- Charity services (Reach Out Centre, Food Bank, Family Supports) funded through charitable donations and fundraising:
  - \$248,000 raised by Port Cares for 17/18
  - United Way Grant \$58K for 18/19

# MISSION

To help those in the community with social and economic needs improve their quality of life

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# VISION

Port Cares inspires and provides help, hope and opportunity for all in our community to achieve their potential

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# OUR VALUES

- We provide help without judgement
- We are all accountable to one another
- We treat everyone with respect
- We work collaboratively together

# Who Port Cares Serves

EVERYONE including ...

Infants to Seniors

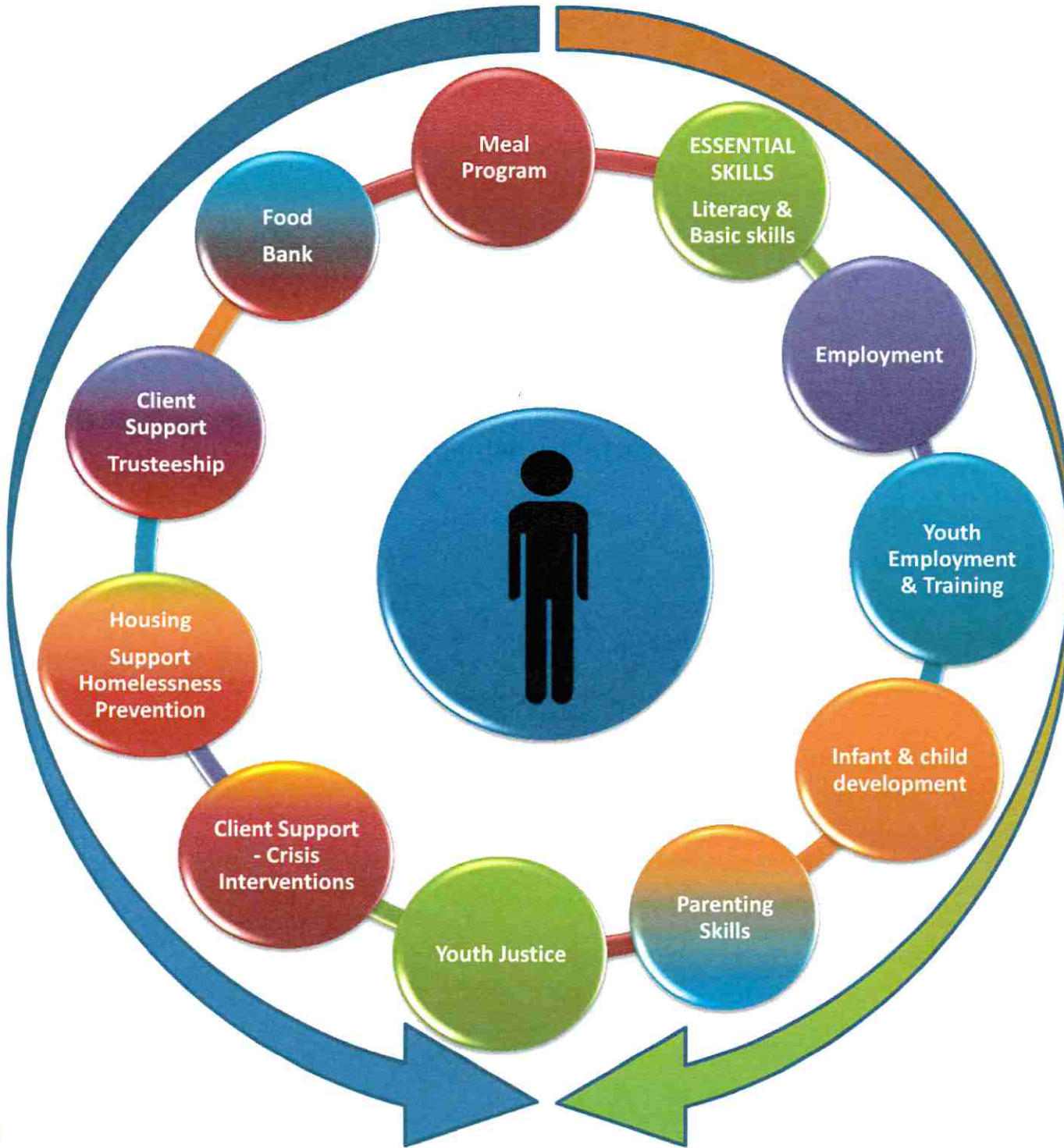
Very Rich to the Very Poor

Job Seekers to Employers

Teachers to Students



# INTERVENTIONAL



# PREVENTIONAL

# Our On Site Partners



## PREVENTIONAL SERVICES PROVIDED @ YEAR

- Assist **1,100+ people** @yr with job search
- Assist **568** people @yr with intensive one-on-one counselling for job search
- Provide a **half million dollars** to **LOCAL employers** for hiring incentives and job placements
- Assisted approx. **100 employers** with recruitment
- Assist @yr **97 Youth age 15 to 29** indepth skills & employment
- Assist **108+ people** with literacy (reading/ digital /math)
- **14,000** child visits/ 9,000 parent /caregiver visits @yr
- Provide diversion/restorative justice to **70 youth ages 12 to 17** years who commit old low risk crimes and the victims of the committed crimes

## INTERVENTION SERVICES PROVIDED @YEAR

- **11,500** hot meals served at dining room
- **1,200 individuals registered at Food Bank - 1/3 children**
- Support **600+** food bank visits monthly
- Distribute **17,000 lbs @month /220,000 lbs @year of food**
- Provide **12,000 lunches for school aged children/ school yr**
- Homelessness Prevention: Assist 100 people on wait list for housing - **50 individuals receiving housing support**
- Homelessness Prevention: **45 households trustee support**
- **Administer \$500,000+** in trustee funds to pay trustee rents & utilities to keep from becoming homeless
- Completed **200+ tax filings free** for low income clients
- Serve **350 children** through Christmas Give a Gift
- Serve **105 children & adults** @Christmas Adopt A Family



# Port Colborne Census Data 2016

Port Colborne Compared to Niagara and Ontario  
(2016)

- Education - 54% have Grade 12 or LESS
- Higher levels of unemployment at 5.3% versus Region at 4.5%
- Highest proportion of population not engaged in the workforce 44%

## **CHALLENGES & BARRIERS Port Colborne include:**

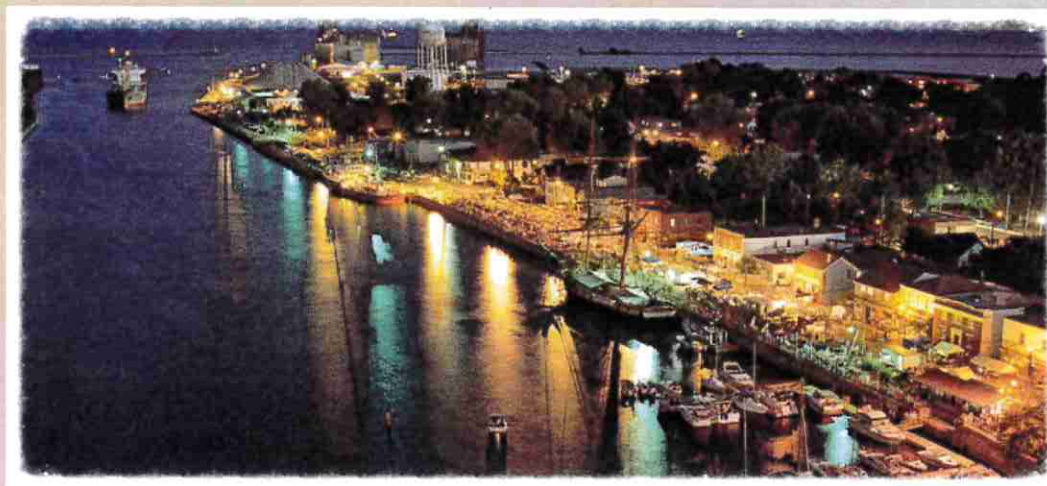
- Safe, Affordable Housing
- Training & Employment Opportunities for Youth
- Accessible Public Transportation
- Mental Health Supports & Services
- Services for at risk pregnant women

## Looking to the Future

Opportunity to WORK TOGETHER with the City and other community partners as a collective force to develop MORE collaborative, community based responses to complex social issues including affordable housing, youth training & education

I.e., PortALL - multi-agency initiative with Niagara Regional Police to identify and respond to at risk community members

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"Alone we can do so little;  
Together we can do so much."

Helen Keller



# Port Colborne & Port Cares

## Towards Help, Hope & Opportunity



**1980s**

Major layoffs, industrial & manufacturing sector  
 Job loss unemployment levels  
 No social services readily available  
 Geographic isolation - transportation  
 Increase in crime and  
 Rapid rise in heroin addiction  
 Highest level of teenage pregnancy in Canada  
 Rapid population decline  
 Events abandoned  
 First Generation

**PortCares**

Established 1986 as a not for profit with 6 staff  
 Mission - To improve quality of life  
 Chartered charitable status in 1988  
 Operated from the beginning as a not for profit

**MISSION**

To help those in the community with social and economic needs improve their quality of life

**VISION**

Port Cares empowers and provides help, hope and opportunity for all in our community to achieve their potential

**OUR VALUES**

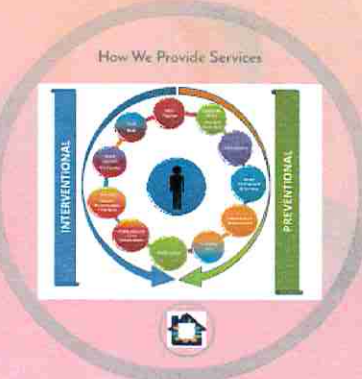
Be considerate, be fair, be patient  
 Be honest, be open, be honest  
 Be kind, be respectful, be helpful  
 Be brave, be resilient, be together

**Port Cares Today**

2000+ people served at Port Cares  
 100+ employees  
 100+ volunteers  
 100+ community partners  
 100+ community services  
 100+ community events  
 100+ community projects

**Who Port Cares Serves**

Everyone  
 All ages  
 All abilities  
 All backgrounds  
 All cultures  
 All languages  
 All religions  
 All genders  
 All ethnicities  
 All sexual orientations  
 All socioeconomic statuses



**PREVENTIONAL SERVICES PROVIDED @ YEAR**

- Assist 1,500 people apply for jobs
- Assist 500 people apply for education/training opportunities
- Provide 1000 referrals to LOCAL employers for hiring, recruitment and job placements
- Assist 1000 people with job placement
- Assist 500 people with job placement
- Assist 1000 people with job placement
- Assist 1000 people with job placement
- Assist 1000 people with job placement
- Assist 1000 people with job placement
- Assist 1000 people with job placement

**INTERVENTION SERVICES PROVIDED @ YEAR**

- 15,000 hot meals served at dining room
- 1,200 individuals registered at Food Bank - 175 children
- Assist 5000 food bank clients monthly
- Over 17,000 lbs of groceries distributed
- Provide 12,000 services for at-risk aged children without parents
- Provide 1000 services for at-risk aged children without parents
- Provide 1000 services for at-risk aged children without parents
- Provide 1000 services for at-risk aged children without parents
- Provide 1000 services for at-risk aged children without parents
- Provide 1000 services for at-risk aged children without parents

"Alone we can do so little,  
 Together we can do so much."

Helen Keller

**Port Colborne Census Data 2016**

- Population 13,400
- Population density 1,400/km<sup>2</sup>
- Population growth 10%
- Population decline 10%
- Population increase 10%
- Population decrease 10%
- Population stability 10%
- Population fluctuation 10%
- Population volatility 10%
- Population consistency 10%

**CHALLENGES & BARRIERS Port Colborne include:**

- Lack of affordable housing
- Lack of employment opportunities for youth
- Lack of adequate public transportation
- Lack of mental health supports & services
- Lack of services for at-risk pregnant women

**Looking to the Future**

Continued to build relationships with the City and other community partners as a strategic focus to develop a 2025 vision for Port Colborne  
 Increase public transportation  
 Increase affordable housing  
 Increase mental health supports & services  
 Increase services for at-risk pregnant women  
 Increase services for at-risk pregnant women



## PORT COLBORNE

### Mayor's Report to the April 9, 2018 Council Meeting

#### **Humboldt Broncos Hockey Team Accident**

I would like to express our sincere sympathies to the family and friends of the players and team personnel of the Humboldt Broncos who lost their lives in a tragic accident this past weekend. Please keep them in your thoughts.

#### **Port Cares Soupfest**

Port Cares will be holding their annual Soupfest on Thursday April 12<sup>th</sup> at the Italian Hall. This is always a great event so come out and support this worthwhile cause.

#### **Cannabis Report**

At the Public Health Committee meeting at the Region last week, a report concerning the legalization of Cannabis was presented. A recommendation was passed asking that the Regional Chair BE DIRECTED to write to the Minister of Health & LongTerm Care, the Chief Medical Officer of Health, the Assistant Deputy Minister of Population and Public Health Division and local MPPs asking for additional details on enforcement, on resources and on Public Health's role in cannabis legalization, emphasizing that any new Public Health role should be associated with commensurate funding; and that staff BE DIRECTED to bring back a further report regarding Niagara Region Public Health & Emergency Services's (NRPH) response to cannabis legalization in the 4<sup>th</sup> quarter of 2018.

A full copy of the report and the accompanying presentation can be found on the Niagara Region website.

#### **Upcoming Council and Committee of the Whole Meetings**

There will be an additional Council meeting this month to consider the Water Budget. It will be held on Monday, April 16<sup>th</sup> starting at 6:30 p.m.

On Friday, April 20<sup>th</sup> starting at 5:30 p.m., there will be a Committee of the Whole meeting to discuss our Strategic Plan.

The meeting will continue on Saturday, April 21<sup>st</sup> at 8:30 a.m. here in the council chambers.

During the month of May, there will only be one meeting on Monday May 14<sup>th</sup>. We have cancelled the May 28<sup>th</sup> Committee of the Whole and Council meetings due to Elections Ontario's Advance Poll for the upcoming Provincial Election which will be held here in the council chambers on Monday, May 28<sup>th</sup>.

From: Barbara Butters/Port\_Notes  
To: "Ronald Smith" <[REDACTED]>, Amber LaPointe/Port\_Notes@port\_notes, Scott Luey/Port\_Notes@port\_notes, John Maloney/Port\_Notes@port\_notes  
Cc: barabarabutters@portcolborne.ca, ronbodner@portcolbofne.ca  
Date: 2018-04-02 10:20 AM  
Subject: Re: An open letter to city hall chambers at the next council meeting time unique to Passive Recreational Flooding and or Asphalt Plants or what ever else is thrown into the mix

I will send your letter to clerks office and request it be included to all councillors in next meeting and i will read it out . Thanks Ronnie

Sent from my iPad  
Working smoke and carbon monoxide alarms saves lives  
FIRE KILLS

Thanks for your time , enjoy the day .its the only one we have .

Barbara Butters , councillor Ward 4  
Port Colborne , Ontario

On Apr 2, 2018, at 9:43 AM, Ronald Smith <[REDACTED]> wrote:

I am asking you . Councillor Butters to read this open letter to council/staff in chambers at the next meeting unique to this issue.....To Your Worship Mayor Maloney, City staff, Municipal Councillors, and Regional Councillor You are embarking on another complex situation, Recreational Passive Lakes Flooding coupled with potential aggregate plants in a quarry. I ask you all to remember the issues of the past ....Pot Grow Opp at Pince Crest... You all know that residential concerns abound, stating clearly ramifications of approving that business endeavour . You all know that capitulation prevailed over residential concerns and approval was voted in spite of the input warnings and concerns. . As you all must agree, via hindsight that logic did not prevail at that time ultimately leading to questionable activity and closure of

that operation. Now you again are confronted not only with residential concerns within the area of Port Colborne, but rather the whole entire Niagara area municipalities that relies on ground water and related protection. As a taxpaying resident and one that has a fresh water well on my property within ward 4 of Port Colborne, I am asking you all to remember the Pine Crest Grow Opp approvals, such to be a renewed awareness of your responsibilities to the environment, the water courses and aquifer protection and the population via all environmental concerns, that all tribunals, be they Regionals, Conservation, Municipal, Provincial and remise not to even add Federal to be all in one approval accord only after reviewing all the facts and concerns before any go ahead is provided, including any immunity to time frame pressures. There is an old saying of Benjamin Franklin... That insanity is doing the same thing over and over gain expecting a different result. Thank you for your time

I am Ronald Smith 734 Empire Road, Sherkston,

Ontario Canada los 1r0 email [REDACTED]

From: Krystle Caputo <kcaputo@npca.ca>  
To: "mayor@portcolborne.ca" <mayor@portcolborne.ca>  
Cc: "daveelliott@portcolborne.ca" <daveelliott@portcolborne.ca>, "yvondoucet@portcolborne.ca" <yvondoucet@portcolborne.ca>, "angiedesmarais@portcolborne.ca" <angiedesmarais@portcolborne.ca>, "frankdanch@portcolborne.ca" <frankdanch@portcolborne.ca>, "johnmayne@portcolborne.ca" <johnmayne@portcolborne.ca>, "beakenny@portcolborne.ca" <beakenny@portcolborne.ca>, "ronbodner@portcolborne.ca" <ronbodner@portcolborne.ca>, "barbarabutters@portcolborne.ca" <barbarabutters@portcolborne.ca>, "david.barrick@niagararegion.ca" <david.barrick@niagararegion.ca>, "amberlapointe@portcolborne.ca" <amberlapointe@portcolborne.ca>, "Kevin Vallier" <kevin@niagaraindependent.ca>, Scott Rosts <SRosts@niagarathisweek.com>, David Burket <pelhamvoicepublisher@gmail.com>  
Date: 2018-04-09 04:08 PM  
Subject: Port Colborne Council Meeting and NPCA Correspondence April 9 2018

Hello Mayor, and Council of Port Colborne,

Attached please NPCA's comments regarding a motion being put forward to you this evening. Also attached, for your information, is an explanation of how the NPCA Board of Directors is populated.

Please let me know if you have any questions.

Kind regards,  
Kryslte

Krystle Caputo  
Communications Specialist

250 Thorold Road West  
Welland, Ontario L3C 3W2  
905.788.3135  
npca.ca  
kcaputo@npca.ca

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NPCA Board Appointment Information Port Colborne April

9 2018.pdf  
Directors.pdf



Selection of Members to the NPCA Board of



RE: Board of Director Appointment at Niagara Peninsula Conservation Authority

April 9, 2018

Dear Port Colborne Mayor and Council,

In advance of the motion you will be considering tonight regarding Niagara Peninsula Conservation Authority (NPCA), and in the spirit of full transparency and accountability, please find following information as to how Board Members are appointed to the NPCA Board of Directors. There is also a document attached (Selection of Members to the NPCA Board of Directors.pdf), taken directly from our website, for additional reference. It is important for us to ensure that you are making an informed decision based on fact, as there seems to be confusion around municipal jurisdiction concerning this matter.

Please also be aware that in its continued efforts to remain transparent and accountable, NPCA launched [npcadiaolgue.ca](http://npcadiaolgue.ca), where it publishes third party independent reviews of the organization as well as provides equal access to documents of public interest.

It is very disconcerting that the motion states that NPCA does not respect its mandate. It should be incumbent upon Councillor Butters to provide evidence to support this statement; NPCA exists, and is dedicated to serving its mandate as it is prescribed by the Conservation Authorities Act.

The Conservation Authorities Act was recently amended by the passing of Bill 139, Building Better Communities and Conserving Watersheds Act, 2017, which received Royal Assent 12 December 2017. This Act is the result of over two years of public consultation and debate in both the Ontario Legislature and Committee for Social Policy, all of which resulted in favour of maintaining the current appointment process. Please review the highlighted portion below outlining the appointment process. It should also be noted that the Association of Municipalities of Ontario (AMO) also supported continuing to use the current governance model for all Conservation Authorities.

Every Niagara MPP supported Bill 139 (page 5).

### Upper-tier municipalities

#### **Regional municipalities to act in place of local municipalities**

4 (1) An upper-tier municipality that was established as a regional municipality before the day subsection 6 (1) of Schedule 4 to the *Building Better Communities and Conserving Watersheds Act, 2017* comes into force,

- (a) shall act in the place of the local municipalities within the regional municipality for the purpose of appointing representatives to attend a meeting for the establishment or enlargement of a conservation authority or the amalgamation of conservation authorities and for the purpose may appoint representatives in the numbers to which the local municipalities would otherwise have been entitled; and
- (b) shall be a participating municipality in the place of such of the local municipalities within the regional municipality as are wholly or partly within the area under the jurisdiction of a conservation authority and shall

appoint to each such authority the number of members to which the local municipalities would otherwise have been entitled as participating municipalities. R.S.O. 1990, c. C.27, s. 4 (1); 2017, c. 23, Sched. 4, s. 6 (1).

The following quotes should also help provide further information and context:

---

### **Bill 139: Second Reading – OLA: September 11, 2017**

**Hon. Kathryn McGarry (Minister of Natural Resources and Forestry):**

*"The Conservation Authorities Act details the structure, powers, funding and general operations of a conservation authority. Each conservation authority is established as a corporate body governed by a board of directors. The act lays out the composition of the board, which is comprised of municipal appointees who must comply with the legislative requirements and be directly accountable to the municipality that they represent."*

**MPP Norm Miller:**

*"It is municipalities that appoint members to the board of the conservation authority, so if residents don't like how things are being run or the fees that are being charged, they should hold their municipal councillors and mayor to account for that."*

*"Generally, municipal councillors are appointed to sit on conservation authority boards, but what if none of the municipal councillors have the qualifications that the minister has stipulated? These are democratically elected representatives of the municipality. Who better to represent the municipality and residents on the conservation authority? Elected councillors are the easiest people for residents to hold to account for the conservation authority's actions."*

*"You can kind of elect anybody you want in a public election, and that's what democracy is all about. That's the way it should be. Now we're going to go back and say, "But you can't appoint that person to a board," despite the local municipality paying the bulk of the fees. We're very concerned about that."*

*"Does this Liberal government not trust the municipalities to appoint the right people? Are they standing up and suggesting that they know better than the local people who have lived in that community all of their lives—those people who have actually stepped up and said, "I want to serve in a volunteer capacity on these boards," who are locally elected, democratically elected officials, who have given their time, energy and public service for the betterment of their community? And yet, they're challenging them and saying, "You're not necessarily the person we think is best to sit on that board." Mr. Speaker, I really, really struggle with that."*

## **Bill 139: Third Reading – OLA: November 23, 2017**

### **Hon. Kathryn McGarry (Minister of Natural Resources and Forestry):**

*"I'd like to remind you of some of the main features of this proposed legislation. If passed, this legislation would provide the framework for stronger oversight and accountability in conservation authority decision-making. This would be achieved by updating appointment processes and requirements and conservation authority governance practices, enabling the Ministry of Natural Resources and Forestry to conduct program and operational reviews and confirming expectations for conservation authority restructuring decisions. The legislation would also provide the framework for increased clarity and consistency in conservation authority programs and services. This would be accomplished by clarifying the role of conservation authorities and expectations for provincially mandated programs and services; municipally assigned programs; and programs and services specific to watersheds."*

*"Should this bill be passed by the Legislature, some key changes would come into effect immediately, including a new purpose statement clarifying the role of conservation authorities and resource management. It would include enhanced authority for municipalities to appoint members and the ability for my ministry to conduct program and operational reviews."*

---

## **Bill 139: Third Reading – OLA: November 29, 2017**

### **MPP Ernie Hardeman:**

*"During a presentation to committee, AMO president Lynn Dollin said, "Part IV, section 12 of the bill states that municipal councils continue to have the authority to appoint conservation authority board members. This makes sense. Municipal councillors are representative of all walks of life in an area, and it is the council that pays the greatest proportion of the conservation authority's funding."*

---

## **Bill 139: Third Reading – OLA: December 5, 2017**

### **MPP Jim Wilson:**

*"Municipalities, as you know, Mr. Speaker, cover the majority of the costs, and therefore should have the ability to appoint councillors to the board. She believes, and I believe, that if there are changes—and there are going to be changes; this is third reading, and we support the bill, and I certainly support conservation authorities—the makeup of the boards may be very much different in the future, because the cabinet of the day will be able to dictate who sits on those boards. We're so used to having our local councillors sit on those boards and represent us."*

---





I hope that the above provides clarity. Should there be the need for further clarification, please do not hesitate to reach out. The NPCA is very much looking forward to an open dialogue and to bridging the gap of understanding on issues such as this one.

Sincerely,

A handwritten signature in black ink that reads "K. Caputo".

Krystle Caputo  
Communications Specialist

250 Thorold Road West  
Welland, Ontario L3C 3W2  
289.241.5190  
[npca.ca](http://npca.ca)  
[kcaputo@npca.ca](mailto:kcaputo@npca.ca)

Third Reading of Bill 139, An Act to enact the Local Planning Appeal Tribunal Act, 2017 and the Local Planning Appeal Support Centre Act, 2017 and to amend the Planning Act, the Conservation Authorities Act and various other Acts.

Troisième lecture du projet de loi 139, Loi édictant la Loi de 2017 sur le Tribunal d'appel de l'aménagement local et la Loi de 2017 sur le Centre d'assistance pour les appels en matière d'aménagement local et modifiant la Loi sur l'aménagement du territoire, la Loi sur les offices de protection de la nature et diverses autres lois.

Carried on the following division:-

Adoptée par le vote suivant :-

### AYES / POUR - 86

Anderson	Des Rosiers	Jones	Nicholls
Armstrong	Dhillon	Kiwala	Oosterhoff
Arnott	Dickson	Lalonde	Pettapiece
Bailey	DiNovo	Leal	Potts
Baker	Dong	Malhi	Qaadri
Ballard	Duguid	Mangat	Rinaldi
Barrett	Fedeli	Martins	Romano
Berardinetti	Fife	Martow	Sandals
Bisson	Flynn	Matthews	Smith
Bradley	Forster	Mauro	Sousa
Brown	Fraser	McDonell	Tabuns
Chan	French	McGarry	Taylor
Chiarelli	Gates	McMahon	Thibeault
Cho	Gélinas	McMeekin	Thompson
Clark	Gretzky	McNaughton	Vanthof
Coe	Hardeman	Milczyn	Vernile
Colle	Hatfield	Miller (Parry Sound- Muskoka)	Wilson
Coteau	Hoggarth	Moridi	Wong
Crack	Horwath	Naidoo-Harris	Wynne
Damerla	Hoskins	Naqvi	Yakabuski
Del Duca	Hunter	Natyshak	Zimmer
Delaney	Jaczek		

### NAYS / CONTRE - 1

MacLaren

The Bill passed.

The House recessed at 11:55 a.m.

Le projet de loi est adopté.

À 11 h 55, la Chambre a suspendu la séance.

## Selection of Members to the NPCA Board of Directors

The objectives of an authority are to establish and undertake, in the area over which it has jurisdiction, a program designed to further the **conservation, restoration, development and management** of natural resources other than gas, oil, coal and minerals. To meet this mandate, the Niagara Peninsula Conservation Authority (NPCA) is governed by “Members of Authority” (often referred to as the Board of Directors) as per Section 14 of the *Conservation Authorities Act*.

For the NPCA, the Board of Directors consists of the following representation from the three (3) *participating* municipalities: 12 Members from the Region of Niagara, 2 Members from the City of Hamilton, and 1 Member from Haldimand County.

The Councils of each of the respective *participating* municipalities has the responsibility to appoint their Members. At the end of the respective appointed terms, the NPCA formally requests each participating municipality to appoint their members.

For Niagara Region, the responsibility of appointing members belongs to their regional council. The past practice of the regional council has been to offer a single appointment from each of their twelve local municipalities, in the following order:

1. The appointment is offered to the Regional Councillor or the Mayor of the local municipality:
  - a. For St. Catharines, the offer is made to the 6 Regional Councillors and the Mayor. In the event there is more than one elected representative that seeks the appointment, the regional council will vote on the representative that will be appointed;
  - b. For Niagara Falls, the offer is made to the 3 Regional Councillors and the Mayor. In the event there is more than one elected representative that seeks the appointment, the regional council will vote on the representative that will be appointed;
  - c. For Welland, the offer is made to the 2 Regional Councillors and the Mayor. In the event there is more than one elected representative that seeks the appointment, the regional council will vote on the representative that will be appointed;
  - d. For Fort Erie, Grimsby, Lincoln, Niagara-on-the-Lake, Pelham, Port Colborne, and Thorold, the offer is made to the Regional Councillor and the Mayor respectively. In the event there is more than one elected representative that seeks the appointment, the regional council will vote on the representative that will be appointed from each of the respective local municipalities;
  - e. For Wainfleet and West Lincoln, the offer is respectively made to each Mayor.
2. If neither a Regional Councillor nor the Mayor seeks the appointment from a respective local municipality, the regional council contacts the local municipality for a recommendation. In the past, upon being notified of a recommendation by the regional municipality, the local municipality has selected an elected member from their council. The local councillor is then recommended to the regional council for approval, and the appointment is made.
3. If no elected member of the local council seeks the appointment, the council selects a citizen residing in their local municipality. The citizen is then recommended to the regional council for approval, and the appointment is made.

For the City of Hamilton, it has been the past practice of their city council to advertise NPCA appointments on the city’s website and local media. Citizens apply for the appointment via an application form. If more



than two citizens apply, the council's selection committee interviews the candidates and makes recommendations to city council. Upon receiving the recommendations, city council approves the recommendations and the appointment is made.

For Haldimand County, it has been the past practice of their county council to select an elected representative to be appointed.

Overall, the three participating municipalities make the appointment to the NPCA Board of Directors for a 4-year term. The term aligns with the municipal elections.

In the event that a vacancy occurs on the NPCA Board of Directors, the NPCA would immediately notify the respective participating municipality. The municipality would then appoint another person to serve the remainder of the 4-year term.

Mr Mayor & members of Council

Thank you for permitting me to speak this evening.

I am here to present the concerns of the residents along the shore of Gravelly Bay regarding hunting in the bay. This includes Tennessee Ave., Rosemount Ave., Lakeshore Blvd, Oakridge Cres, Lakewood Cres, Orchard & Bayview Lane - that is some 180 homes.

Our concerns are twofold.

1st We are concerned about safety in the area. During the hunting season, Sept thru Dec., residents are fearful to allow their children to play on the beach or even to go for a walk on the beach themselves.

Last fall hunters were shooting at the same time as fishermen & other boaters were nearby.

2nd. The noise of shooting is really disturbing to say the least. Noise over water is amplified as it reaches land; to the extent that children are frightened and visitors are alarmed, thinking the shooting is nearby on land.

The shooting begins before dawn and continues till after sunset. I can't imagine what they are able to shoot at when it is dark.

I realize the city has no jurisdiction over the water and that Gravelly Bay comes under Federal jurisdiction; but when what happens on the water affects the residents on the surrounding city land we need our City Council to advocate for us. So we come asking that the City of Port Colborne Council make a resolution requesting the Federal Government to have an unbiased evaluation of hunting in Gravelly Bay for the public safety and peace of mind of the residents because there has been a change of demographics from seasonal to year round residences since the hunting began in the Bay.

Thank you so much for your kind consideration.